## Appendix A

## **Delegation of Functions to Officers by Pension Fund Committee**

Key:

PFC – Pension Fund Committee PAP - Pension Advisory Panel CFM – Corporate Finance Manager COPR - Chief Officer, People & Res

PAP - Pension Advisory Panel PFM - Pension Fund Manager COPR - Chief Officer, People & Resources IC - Investment Consultant

FA – Fund Actuary IA

IA – Independent Advisor

Function delegated to PFC	Further Delegation to Officer(s)	Delegated Officer(s)	Communication and Monitoring of Use of Delegation
Investment strategy - approving the Fund's investment strategy,	Rebalancing and cash management		
Statement of Investment Principles and Myners Compliance Statement including setting investment targets and ensuring these are aligned with	Implementation of strategic allocation including use of ranges	PFM (having regard to ongoing advice of the IC and PAP)	High level monitoring at PFC with more detailed monitoring by PAP
the Fund's specific liability profile and risk appetite.	Implementation of the agreed Flightpath triggers		
Monitoring the implementation of	New mandates / emerging	PFM and either the CFM or	
these policies and strategies on an ongoing basis.	opportunities	COPR (having regard to ongoing advice of the IC)	High level monitoring at PFC with more detailed monitoring by PAP
Selection, appointment and		PFM, CFM and COPR	
dismissal of the Fund's advisers, including actuary, benefits consultants, investment	Ongoing monitoring of Fund Managers	(having regard to ongoing advice of the IC) and subject to ratification by PFC	High level monitoring at PFC with more detailed monitoring by PAP
consultants, global custodian, fund		PFM, CFM and COPR	
managers, lawyers, pension funds administrator, and independent professional advisers.	Selection, appointment and dismissal of Fund Managers	(having regard to ongoing advice of the IC) and subject to ratification by PFC	Notified to PFC via ratification process.

Function delegated to PFC	Further Delegation to Officer(s)	Delegated Officer(s)	Communication and Monitoring of Use of Delegation
Agreeing the terms and payment of bulk transfers into and out of the Fund.	Agreeing the terms and payment of bulk transfers into and out of the Fund where there is a bulk transfer of staff from the Fund. Exceptions to this would be where there is a dispute over the transfer amount or it relates to significant assets transfers relating to one employer or the Fund as a whole	PFM and either the CFM or COPR after taking appropriate advice from the FA.	Ongoing reporting to PFC for noting
Making decisions relating to employers joining and leaving the Fund. This includes which employers are entitled to join the Fund, any requirements relating to their entry, ongoing monitoring and the basis for leaving the Fund.	Making decisions relating to employers joining and leaving the Fund and compliance with the Regulations and policies. This includes which employers are entitled to join the Fund, any requirements relating to their entry, ongoing monitoring and the basis for leaving the Fund where the employer.	PFM and either the CFM or COPR after taking appropriate advice from the FA.	Ongoing reporting to PFC for noting
Discretions – determining how the various administering authority discretions are operated for the Fund.	Approving administering authority discretions policy other than in relation to: • any key strategy/policies and • matters relating to admission bodies and bulk transfers as included in the preceding two rows.	CFM and COPR (having regard to the advice of the rest of the PAP)	Copy of policy to be circulated to PFC members once approved.

Function delegated to PFC	Further Delegation to Officer(s)	Delegated Officer(s)	Communication and Monitoring of Use of Delegation
Agreeing the Administering Authority responses to consultations on LGPS matters and other matters where they may impact on the Fund or its stakeholders.	Agreeing the Administering Authority responses where the consultation timescale does not provide sufficient time for a draft response to be approved by PFC.	PFM and either the CFM or COPR, subject to agreement with Chairman and Deputy Chairman (or either, if only one available in timescale)	PFC advised of consultation via e-mail (if not already raised previously at PFC) to provide opportunity for other views to be fed in. Copy of consultation response provided at following PFC for noting.
Agreeing the Fund's Knowledge and Skills Policy for all Pension Fund Committee members and for all officers of the Fund, including determining the Fund's knowledge and skills framework, identifying training requirements, developing training plans and monitoring compliance with the policy.	Implementation of the requirements of the CIPFA Code of Practice <sup>1</sup>	COPR	Regular reports provided to PFC and included in Annual Report and Accounts.
The Committee may delegate a limited range of its functions to one or more officers of the Authority. The Pension Fund Committee will be responsible for outlining	Other urgent matters as they arise	PFM and either CFM or COPR, subject to agreement with Chairman and Deputy Chairman (or either, if only one is available in timescale)	PFC advised of need for delegation via e-mail as soon as the delegation is necessary. Result of delegation to be reported for noting to following PFC.
expectations in relation to reporting progress of delegated functions back to the Pension Fund Committee.	Other non-urgent matters as they arise	Decided on a case by case basis	As agreed at PFC and subject to monitoring agreed at that time.

<sup>&</sup>lt;sup>1</sup> CIPFA Code of Practice recommends each administering authority delegates responsibility for implementation to a senior officer.